

## Economic Development - Controllable Budgetary Analysis 2016/17

		Expenditure				Income			Net	PROPOSED SAVINGS	
Sub Division of Service	Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2017/18 £	
A	<b>Service Management &amp; Support</b>	192,550	16,680	0	0	209,230	0	(88,000)	(88,000)	121,230	0
<b>Major Projects</b>											
B	** Regeneration Support	229,040	12,990	1,660	(240,120)	3,570	0	0	3,570	0	
C	** International Sports Village	0	0	155,000	0	155,000	0	0	155,000	0	
D	** Cardiff International Pool	0	0	0	0	0	0	0	0	0	
E	** Doctor Who Experience	0	0	414,650	0	414,650	0	(444,850)	(444,850)	(30,200)	0
	<b>Total Major Projects</b>	<b>229,040</b>	<b>12,990</b>	<b>571,310</b>	<b>(240,120)</b>	<b>573,220</b>	<b>0</b>	<b>(444,850)</b>	<b>(444,850)</b>	<b>128,370</b>	<b>0</b>
<b>Business &amp; Investment</b>											
F	** Economic Development Initiatives	733,300	216,970	8,100	0	958,370	0	(72,000)	(72,000)	886,370	178,000
G	** European Funding & Investment	0	0	0	0	0	0	0	0	0	0
H	** SME Support	0	1,910	0	0	1,910	0	(13,220)	(13,220)	(11,310)	0
I	** Innovation & Technology Centres	0	52,860	124,990	0	177,850	0	(906,680)	(906,680)	(728,830)	0
J	** Cardiff Business Council	0	0	0	0	0	0	0	0	0	0
K	** Cardiff Convention	0	220,000	0	0	220,000	0	0	0	220,000	0
	<b>Total Business &amp; Investment</b>	<b>733,300</b>	<b>491,740</b>	<b>133,090</b>	<b>0</b>	<b>1,358,130</b>	<b>0</b>	<b>(991,900)</b>	<b>(991,900)</b>	<b>366,230</b>	<b>178,000</b>
<b>Property</b>											
L	** Strategic Estates	795,500	7,390	268,120	(206,820)	864,190	0	(175,000)	(175,000)	689,190	0
M	** Valuation & Land Strategy	0	0	0	0	0	0	0	0	0	105,000
N	** Markets	167,660	22,740	89,850	(8,440)	271,810	0	(444,480)	(444,480)	(172,670)	0
	<b>Total Property</b>	<b>963,160</b>	<b>30,130</b>	<b>357,970</b>	<b>(215,260)</b>	<b>1,136,000</b>	<b>0</b>	<b>(619,480)</b>	<b>(619,480)</b>	<b>516,520</b>	<b>105,000</b>
O	** City Centre Management	86,110	214,670	7,950	(50,000)	258,730	0	(258,500)	(258,500)	230	0
P	** Office Rationalisation	0	0	0	0	0	0	0	0	0	0
<b>Culture, Venues &amp; Events</b>											
Q	** Culture, Venues & Events Management	132,320	7,210	0	0	139,530	0	(8,500)	(8,500)	131,030	0
R	** Arts Management	97,800	184,230	0	0	282,030	0	(10,000)	(10,000)	272,030	0
S	** St David's Hall	1,861,125	3,939,315	12,640	0	5,813,080	(65,000)	(5,208,670)	(5,273,670)	539,410	215,000
T	** New Theatre	1,442,030	3,776,690	39,430	0	5,258,150	0	(4,627,230)	(4,627,230)	630,920	201,000
U	** Events	1,000,880	454,389	177,061	(239,610)	1,392,720	(80,000)	(778,390)	(858,390)	534,330	0
V	** Protocol Services	110,330	29,850	2,230	0	142,410	0	0	0	142,410	0
W	** Venues	2,690,850	1,801,740	35,270	39,340	4,567,200	0	(6,304,910)	(6,304,910)	(1,737,710)	473,000
X	** Tourism, Development & Visitor Services	375,000	152,180	42,590	0	569,770	0	(429,080)	(429,080)	140,690	56,000
	<b>Total Culture, Venues &amp; Events</b>	<b>7,710,335</b>	<b>10,345,604</b>	<b>309,221</b>	<b>(200,270)</b>	<b>18,164,890</b>	<b>(145,000)</b>	<b>(17,366,780)</b>	<b>(17,511,780)</b>	<b>653,110</b>	<b>945,000</b>
	<b>**** Economic Development</b>	<b>9,914,495</b>	<b>11,111,814</b>	<b>1,379,541</b>	<b>(705,650)</b>	<b>21,700,200</b>	<b>(145,000)</b>	<b>(19,769,510)</b>	<b>(19,914,510)</b>	<b>1,785,690</b>	<b>1,228,000</b>
AA	<b>Service Management &amp; Support</b>	<b>57,600</b>	<b>0</b>	<b>(400)</b>	<b>0</b>	<b>57,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>57,200</b>	<b>0</b>
<b>Recycling &amp; Waste Collections</b>											
AB	** Collections Management	517,530	5,960	1,480	0	524,970	0	0	0	524,970	0
AC	** Domestic Waste Collections	5,815,370	1,411,600	2,130,630	(1,730)	9,355,870	(4,165,000)	0	(4,165,000)	5,190,870	270,000
AD	** Bulky Waste Collections	140,170	3,800	139,690	0	283,660	(65,000)	(197,990)	(262,990)	20,670	0
AE	** Commercial Waste Collections	1,183,650	161,150	359,450	(613,520)	1,090,730	(80,000)	(3,577,330)	(3,657,330)	(2,566,600)	100,000

AB-AE	Cross Divisional Savings												155,000
	<b>Total Recycling &amp; Waste Collection</b>	<b>7,656,720</b>	<b>1,582,510</b>	<b>2,631,250</b>	<b>(615,250)</b>	<b>11,255,230</b>	<b>(4,310,000)</b>	<b>(3,775,320)</b>	<b>(8,085,320)</b>	<b>3,169,910</b>			<b>525,000</b>
	<b>Recycling Waste Treatment</b>												
AF	** Waste Treatment Management	242,790	0	50,690	0	293,480	0	(13,650)	(13,650)	279,830			0
AG	** Household Waste Recycling Centres	677,600	25,620	108,870	0	812,090	(551,000)	0	(551,000)	261,090			0
AH	** Materials Recycling Facility	1,954,910	336,780	436,890	0	2,728,580	0	(2,359,240)	(2,359,240)	369,340			208,000
AI	** Waste Post Sorting	445,280	9,000	277,350	0	731,630	0	(311,500)	(311,500)	420,130			0
AJ	** Composting & Organic Waste Processing	0	38,000	2,347,200	0	2,385,200	(1,320,000)	0	(1,320,000)	1,065,200			0
	<b>Total Recycling Waste Treatment</b>	<b>3,320,580</b>	<b>409,400</b>	<b>3,221,000</b>	<b>0</b>	<b>6,950,980</b>	<b>(1,871,000)</b>	<b>(2,684,390)</b>	<b>(4,555,390)</b>	<b>2,395,590</b>			<b>208,000</b>
AK	<b>Waste Disposal</b>	<b>46,560</b>	<b>88,800</b>	<b>4,759,500</b>	<b>0</b>	<b>4,894,860</b>	<b>0</b>	<b>(461,760)</b>	<b>(461,760)</b>	<b>4,433,100</b>			<b>0</b>
AL	<b>Waste Strategy &amp; Education</b>	<b>779,880</b>	<b>284,646</b>	<b>16,760</b>	<b>(45,270)</b>	<b>1,036,016</b>	<b>(183,246)</b>	<b>(200,000)</b>	<b>(383,246)</b>	<b>652,770</b>			<b>0</b>
AA-AL	<b>Cross Waste Savings</b>												<b>44,000</b>
	<b>Fleet Services</b>												
AM	** Central Transport Services	658,514	179,670	5,439,950	(6,513,670)	(235,536)	0	(427,530)	(427,530)	(663,066)			0
AN	** Fleet Management	671,466	0	45,240	0	716,706	0	0	0	716,706			0
AM-AN	Cross Divisional Savings												75,000
	<b>Total Fleet Services</b>	<b>1,329,980</b>	<b>179,670</b>	<b>5,485,190</b>	<b>(6,513,670)</b>	<b>481,170</b>	<b>0</b>	<b>(427,530)</b>	<b>(427,530)</b>	<b>53,640</b>			<b>75,000</b>
	<b>Facilities Management</b>												
AO	** Hard FM (Building Maintenance)	0	0	0	0	0	0	0	0	0			0
AP	** Security & Portering	0	0	0	0	0	0	0	0	0			0
AQ	** Cleaning	0	0	0	0	0	0	0	0	0			0
AR	** Schools Caretaking	0	0	0	0	0	0	0	0	0			0
AS	** Pest Control	0	0	0	0	0	0	0	0	0			20,000
AT	** FM Buildings	0	0	0	0	0	0	0	0	0			0
AU	** Accommodation	0	0	0	0	0	0	0	0	0			0
AV	** Building Support	0	0	0	0	0	0	0	0	0			0
AO-AV	Cross Divisional Savings												70,000
	<b>Total Facilities Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>90,000</b>
AW	<b>Project Design &amp; Development</b>	<b>1,816,380</b>	<b>965,330</b>	<b>77,520</b>	<b>(2,937,870)</b>	<b>(78,640)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(78,640)</b>			<b>0</b>
AA-AW	<b>Cross Directorate Savings</b>												<b>0</b>
	<b>**** Commercial Services</b>	<b>15,007,700</b>	<b>3,510,356</b>	<b>16,190,820</b>	<b>(10,112,060)</b>	<b>24,596,816</b>	<b>(6,364,246)</b>	<b>(7,549,000)</b>	<b>(13,913,246)</b>	<b>10,683,570</b>			<b>942,000</b>
	<b>**** Economic Development Inc Comm Svcs</b>	<b>24,922,195</b>	<b>14,622,170</b>	<b>17,570,361</b>	<b>(10,817,710)</b>	<b>46,297,016</b>	<b>(6,509,246)</b>	<b>(27,318,510)</b>	<b>(33,827,756)</b>	<b>12,469,260</b>			<b>2,170,000</b>